GROUP

## Corporate IR Presentation

Based on 12M 2019 Financial Results


1. 12M 2019 Results

Overview
Financial Performance Highlights / Outlook


## Quest Group at a Glance (12M 2019)

\(\left.$$
\begin{array}{l}\text { €143m } \\
\text { Total Equity }\end{array}
$$ \quad \begin{array}{l}>38 years <br>
successful track record <br>

(est. in 1981)\end{array}\right\}\)| 1.905 |
| :--- |
| Headcount |
| $>30$ Countries |
| International Activity |
| ( $>16 \%$ of revenue) |

## €600m <br> Revenues

## Diversified

Business operations applying active management principles

## Strategy Building Blocks

- Customer Driven
- Operational Excellence
- Human Capital \& Values
- Innovation / Technology Orientation
- International Expansion

| Active in: | Revenues |
| :--- | :--- |
| - ICT Products* | $€ 337 \mathrm{~m}$ |
| - IT Services | $€ 115 \mathrm{~m}$ |
| - Courier/Post | $€ 109 \mathrm{~m}$ |
| - Electronic Payments | $€ 33 \mathrm{~m}$ |
| - Ren. Energy $/$ Other | $€ 7 \mathrm{~m}$ |

## Value Creation - Track Record

- 2015-2019 Revenue GAGR14\%
- 2015-2019 Ebitda GAGR ..... 26\%
- 2015-2019 EBT GAGR ..... 100\%- Growth Investments 2015-2019 ~100m


## Value Creation Diversifiled Business Enabler

## Explanations/Clarifications:

- 12M2019 Results include extraordinary positive effect from reversal of past negative provisions of $\sim+€ 1,4 \mathrm{~m}$ (which affected negatively by the same amount 12 M 2018 ) regarding cancelation by law of retroactive fees intellectual property rights on electronic devices
- EBITDA includes ~ + €4,5m positive impact from first adoption of IFRS 16 (Leases), while effect on EBT was negligible by $€ 0,3 \mathrm{~m}$ negativeEBITDA \& EBIT do not include "other gain/losses" related to investment activity
- EAT are affected by a-one off reversal of a tax asset of $€ 12,7 \mathrm{~m}$ without any cash impact (applied by law)
- 12 M 2019 was affected by a drop of e-payments segment of EBT by $€ 3 m$ caused mainly by POS market maturity, higher opex and some one-off costs
- Capex/new Investments include a $€ 27,3 m$ Investment (including net debt) for new acquisitions of $13,5 \mathrm{MW}$ operating Solar parks

|  | 12M 2019 | Yoy\% | 12M 2018 |
| :---: | :---: | :---: | :---: |
| Sales | 600.319 | 20,6\% | 497.680 |
| EBITDA | 53.393 | 57,5\% | 33.901 |
| \% sales | 8,9\% |  | 6,8\% |
| EBIT | 36.229 | 73,5\% | 20.875 |
| \% sales | 6,0\% |  | 4,2\% |
| EBTD | 47.341 | 27,8\% | 37.031 |
| \% sales | 7,9\% |  | 7,4\% |
| EBT | 30.176 | 25,7\% | 24.006 |
| \% sales | 5,0\% |  | 4,8\% |
| EAT | 8.294 | -58,5\% | 19.988 |
| \% sales | 1,4\% |  | 4,0\% |
| EAT \& NCI | 7.892 | -58\% | 18.723 |
| Depreciation \& Amortization | -17.165 | 31,8\% | -13.026 |
| Financial results | -5.287 | 18,3\% | -4.468 |
| CAPEX \& New Invesments | 34.033 | 285,4\% | 8.832 |

## P\&L (12M 2019)

Quest
group

## Quarterly results

|  | Q1 2019 | Yor\% | Q1 2018 | Q2 2019 | Yoy\% | Q2 2018 | 6M 2019 | Yoy\% | 6M 2018 | Q3 2019 | Yoy\% | Q3 2018 | 9M 2019 | Yoy\% | 9M 2018 | Q4 2019 | Yoy\% | Q4 2018 | 12M 2019 | Yor\% | 12M 2018 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 124.996 | 7,9\% | 115.862 | 133.182 | 16,7\% | 114.122 | 258.178 | 12,3\% | 229.983 | 141.920 | 22,4\% | 115.922 | 400.097 | 15,7\% | 345.905 | 200.222 | 31,9\% | 151.775 | 600.319 | 20,6\% | 497.680 |
| EBITDA | 11.845 | 10,8\% | 10.691 | 13.800 | 44,8\% | 9.527 | 25.645 | 26,8\% | 20.218 | 13.670 | 35,4\% | 10.097 | 39.315 | 29,7\% | 30.315 | 14.079 | 292,6\% | 3.586 | 53.393 | 57,5\% | 33.901 |
| \% sales | 9,5\% |  | 9,2\% | 10,4\% |  | 8,3\% | 9,9\% |  | 8,8\% | 9,6\% |  | 8,7\% | 9,8\% |  | 8,8\% | 7,0\% |  | 2,4\% | 8,9\% |  | 6,8\% |
| EBIT | 7.655 | 2,2\% | 7.487 | 9.605 | 54,2\% | 6.227 | 17.260 | 25,9\% | 13.714 | 9.235 | 33,4\% | 6.924 | 26.495 | 28,4\% | 20.638 | 9.733 | 4004,2\% | 237 | 36.229 | 73,5\% | 20.875 |
| \% sales | 6,1\% |  | 6,5\% | 7,2\% |  | 5,5\% | 6,7\% |  | 6,0\% | 6,5\% |  | 6,0\% | 6,6\% |  | 6,0\% | 4,9\% |  | 0,2\% | 6,0\% |  | 4,2\% |
| EBTD | 10.829 | 14,3\% | 9.478 | 12.845 | 44,8\% | 8.870 | 23.674 | 29,0\% | 18.347 | 12.502 | 35,2\% | 9.247 | 36.176 | 31,1\% | 27.594 | 11.165 | 18,3\% | 9.438 | 47.341 | 27,8\% | 37.031 |
| \% sales | 8,7\% |  | 8,2\% | 9,6\% |  | 7,8\% | 9,2\% |  | 8,0\% | 8,8\% |  | 8,0\% | 9,0\% |  | 8,0\% | 5,6\% |  | 6,2\% | 7,9\% |  | 7,4\% |
| EBT | 6.639 | 5,8\% | 6.274 | 8.650 | 55,3\% | 5.569 | 15.289 | 29,1\% | 11.843 | 8.068 | 32,8\% | 6.074 | 23.357 | 30,4\% | 17.917 | 6.820 | 12,0\% | 6.089 | 30.176 | 25,7\% | 24.006 |
| \% sales | 5,3\% |  | 5,4\% | 6,5\% |  | 4,9\% | 5,9\% |  | 5,1\% | 5,7\% |  | 5,2\% | 5,8\% |  | 5,2\% | 3,4\% |  | 4,0\% | 5,0\% |  | 4,8\% |
| EAT | 4.583 | 14,1\% | 4.018 | 6.117 | 57,4\% | 3.886 | 10.701 | 35,4\% | 7.904 | 5.599 | 36,2\% | 4.111 | 16.300 | 35,7\% | 12.016 | -8.006 | -200,4\% | 7.972 | 8.294 | -58,5\% | 19.988 |
| \% sales | 3,7\% |  | 3,5\% | 4,6\% |  | 3,4\% | 4,1\% |  | 3,4\% | 3,9\% |  | 3,5\% | 4,1\% |  | 3,5\% | -4,0\% |  | 5,3\% | 1,4\% |  | 4,0\% |
| EAT \& NCI | 4.458 | 19\% | 3.730 | 5.962 | 63\% | 3.656 | 10.420 | 41\% | 7.386 | 5.385 | 37\% | 3.938 | 15.805 | 40\% | 11.324 | -7.912 | -207\% | 7.398 | 7.892 | -58\% | 18.723 |
| Depreciation \& Amortization | -4.190 | 30,8\% | -3.204 | -4.195 | 27,1\% | -3.300 | $-8.385$ | 28,9\% | -6.504 | -4.434 | 39,8\% | -3.173 | -12.819 | 32,5\% | -9.677 | $-4.345$ | 29,8\% | -3.349 | -17.165 | 31,8\% | -13.026 |
| Financial results | -1.138 | -6,3\% | -1.215 | -910 | -16,4\% | -1.088 | -2.048 | -11,1\% | -2.303 | -1.716 | 90,7\% | -900 | $-3.765$ | 17,5\% | -3.203 | -1.523 | 20,4\% | -1.265 | -5.287 | 18,3\% | $-4.468$ |
| CAPEX \& New Invesments | 1.657 | 158,1\% | 642 | 1.033 | -17,8\% | 1.257 | 2.690 | 41,7\% | 1.899 | 26.554 | 1847,1\% | 1.364 | 29.244 | 796,4\% | 3.262 | 4.789 | -14,0\% | 5.569 | 34.033 | 285,4\% | 8.832 |

## Balance sheet (12M 2019)

Tangible \& intangible assets
Right-of-use assets
Goodwill
Other

## Cash Flow (12M 2019)

Amounts in , 000 €

| Group Cash Flow | 12M 2019 | 12M 2018 |
| :---: | :---: | :---: |
| EBT | 30.177 | 24.006 |
| Depreciation/Amortization | 17.167 | 13.027 |
| Interests Expense / (income) | 5.287 | 4.468 |
| WoC (Change in Inventories, Receivables, Payables) | (8.002) | 33.637 |
| Tax paid | (5.526) | (7.734) |
| Other operating activities | (4.234) | (14.962) |
| Cash flows from operating activities | 34.868 | 52.442 |
| Capex | (6.698) | (4.512) |
| Other investment activities | (18.600) | (2.107) |
| Cash flows from investing activities | (25.297) | (6.619) |
| Proceeds from borrowings/Repayments of borrowings | 16.690 | (26.070) |
| Share capital decrease | (5.004) | (4.527) |
| Others | 275 | - |
| Repayment of lease liabilities | (9.501) | - |
| Cash flows from financing activities | 2.460 | (30.597) |
| Total Change | 12.031 | 15.226 |
| Cash \& Equivalent at beginning of year | 63.164 | 47.937 |
| Cash \& Equivalent at end of the year | 75.195 | 63.164 |

## 12M 2019 Highlights / Group Outlook

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## 12M 2019 Highlights

- Strong performance se with Double Digit Growth in all Sales (+20,6\%), Ebitda (+57,5\%) , EBT (+25,7\%)
- EAT are affected ( $-58 \%$ ) by a one-off reversal of a tax asset of $€ 12,7 \mathrm{~m}$ without any impact in cash
- Revenues growth mainly fueled by strong IT products, IT services \& Energy Sectors Growth
- Regarding performance per Quarter, we have experienced a not so strong Q1, an extremely strong Q2 and a good Q3 \& Q4
- Profitably also supported by one off $€ 1,4 \mathrm{~m}$ past negative provisions write off
- Recovered a relatively weak Q1 organic profitability (vs 2018) through strong Q2, Q3 and also Q4


## Outlook

- Covid19 is estimated not to significantly impact Q1 2020 results however it will impact Q2. The effect of Covid 19 will depend on the length and intensity of the measures taken.
- Covid19 affects mainly IT Products (Wholesale/Retail) Segment. This converts into high negative impact in the Group's sales ( $56 \%$ contribution), however lower in the Group's profitability ( $23 \%$ recurring EBT contribution).
- Remaining Service Segments (IT, Postal, Transactions, Energy - with overall contribution of $44 \%$ in sales and of $77 \%$ in EBT) are estimated to have relatively limited or temporary effects.
- Group's financial state (>€70m cash + >€70m additional available credit lines, low leverage) is solid enough to further endure prolonged hardships
- $€ 30 \mathrm{~m}$ infrastructure investment for the new automated sorting hub for Courier Sector (to be ready in 2021) still on track.
- Actively looking for new Investments (new solar parks, other M\&A's)


## 02. Appendix

Business Segments Analysis Other Corporate info Outlook - Strategy 2021


## Info/Overview

- Largest distributor of H/W and S/W products in Greece
- €337m revenue in 2019
- 40\%+ of ICT distribution Market in Greece
- Certified Greek partner of major international vendors
- Own Brand assembler \& distributor
- Apple's Value Added Distributor Greece \& Cyprus
- 8 Apple retail stores
- 120 service centers for Technical Support
- Advanced e-commerce platform
- Personnel: 438


## Outlook

- Covid19 will impact Q2 Results and maybe further in the year depending on the duration of the measures taken
- Most adversely affected companies are iStorm (operates only through e-channel), iSquare (large exposure to retailers), IQT (35\% exposure to retailers)
- You.gr (QoL) is positively affected running at $2 x$ YoY sales rates


## 12M Financial Results

| Amount in ,000e | 12M 2019 | Yoy \% | 12M 2018 |  |
| :--- | ---: | ---: | ---: | ---: |
| Sales |  | $\mathbf{3 3 7 . 2 8 9}$ | $24 \%$ | $\mathbf{2 7 1 . 7 8 4}$ |
| EBITDA |  | $\mathbf{1 3 . 0 5 2}$ | $103 \%$ | $\mathbf{6 . 4 2 5}$ |
|  | \% sales | $3,9 \%$ |  | $2,4 \%$ |
| EBT |  | $\mathbf{8 . 1 4 8}$ | $112 \%$ | $\mathbf{3 . 8 3 8}$ |
|  | \% sales | $2,4 \%$ |  | $1,4 \%$ |
| EAT |  | $\mathbf{6 . 1 6 2}$ | $118 \%$ | $\mathbf{2 . 8 2 7}$ |
| Net cash/(debt) | $\mathbf{9 . 0 4 6}$ | $97 \%$ | $\mathbf{4 . 5 8 7}$ |  |

- €1,4m negative provisions taken in Q2 2018, reversed in Q1 2019 with an equally positive effect
- +24\% sales growth in 12M 2019, driven mainly by market share/e-commerce and retail expansion
- Improved margins due to positive effect from provisions as well as economies of scale


## Info/Overview

- Leading IT integrator in domestic market ~ 20\% Market Share
- €115m revenue in 2019
- 30+ countries of operations
- ~40\% International revenues
- 600+ customers across industries \& geographies
- $80 \%$ of revenues from services activities
- 50+ years experience in banking \& telecom sectors
- Specialized it/tech professionals
- Personnel:889


## Outlook

- Covid19 will not hit results in the short/midterm due to the existing large backlog of projects. If the negative situation is prolonged it may eventually harm sales.
- Unisystem strives for improvement in profitability lines


## 12M Financial Results

| Amount in,000€ | 12M 2019 | Yoy \% | 12M $\mathbf{2 0 1 8}$ |  |
| :--- | ---: | ---: | ---: | ---: |
| Sales | $\mathbf{1 1 4 . 6 7 9}$ | 29\% | $\mathbf{8 8 . 6 8 0}$ |  |
| EBITDA |  | $\mathbf{5 . 6 4 4}$ | $111 \%$ | $\mathbf{2 . 6 7 2}$ |
|  | \% sales | $4,9 \%$ |  | $3,0 \%$ |
| EBT |  | $\mathbf{2 . 0 9 4}$ | x08 | $\mathbf{2 4 1}$ |
|  | \% sales | $1,8 \%$ |  | $0,3 \%$ |
| EAT |  | $\mathbf{6 6 5}$ | $314 \%$ | $\mathbf{- 3 1 1}$ |
| Net cash/(debt) | $\mathbf{1 1 . 7 4 5}$ | $51 \%$ | $\mathbf{7 . 7 8 5}$ |  |

- +29\% Sales growth, x8 EBT growth in 12M 2019
- Recovery of profitability due to competition in problematic projects of 2018
- Focus is on growth in EU Services and improve project delivery ops and optimize cost structure
- Greece market recovering with high digit growth rates seems promising


## Info/Overview

- Largest Local Courier Operator in SE Europe (~ 24\% Market Share)
- €109m revenue in 2019
- Leading Alternative Postal Operator in Greece (~7\% Market Share)
- 50+m shipments/year ( 20 m courier/30m Post)
- 500+ Service Points
- 38 years experience
- $30.000 \mathrm{~m}^{2}$ facilities
- Personnel: 459


## Outlook

- There is strong evidence of growing demand in courier services to support e-commerce transactions which is currently a main retail channel due to covid19.
- New automated state of the art sorting hub (to be ready in 2021), ~ $€ 30 \mathrm{~m}$ capex in next 24 months


## 12M Financial Results

| Amount in, $000 ¢$ | 12M 2019 | Yor \% | 12M 2018 |
| :---: | :---: | :---: | :---: |
| Sales | 108.734 | 7\% | 101.359 |
| EBITDA | 15.821 | 13\% | 14.035 |
| \% sales | 14,6\% |  | 13,8\% |
| EBT | 13.226 | 6\% | 12.516 |
| \% sales | 12,2\% |  | 12,3\% |
| EAT | 9.728 | 8\% | 9.001 |
| Net cash/(debt) | 32.242 | 15\% | 28.016 |

- Revenue growth driven mainly by e-commerce shipments
- Courier grew by 7,3\% and Post by 8,5\%
- Post revenues was boosted by new clients
- Margins improved as a result of a continuous cost optimization effort


## Electronic Payments

cardlink

## Info/Overview

- Leading POS network operator in Greece
- €33m revenue in 2019
- ~230K installed POS in merchants
- ~40\% Market Share in POS
- >400m transactions/yr
- Serves all major banks
- Significant growth investments ~€40m during 2015-2018
- Personnel: 112


## Outlook

- Physical Retail lockdown due to covid19 minimizes transactions and will therefore negatively affect partly company results.
- According to our estimation the covid19 revenue effect during Q2 will be on the low double digits.


## 12M Financial Results

| Amount in ,000€ | 12M 2019 | Yoy \% | 12M 2018 |  |
| :--- | ---: | ---: | ---: | ---: |
| Sales | $\mathbf{3 2 . 9 8 3}$ | $-2 \%$ | $\mathbf{3 3 . 7 5 6}$ |  |
| EBITDA |  | $\mathbf{1 3 . 6 2 3}$ | $193 \%$ | $\mathbf{4 . 6 5 2}$ |
|  | \% sales | $41,3 \%$ |  | $13,8 \%$ |
| EBT |  | $\mathbf{4 . 2 5 4}$ | $-43 \%$ | $\mathbf{7 . 4 5 3}$ |
|  | \% sales | $12,9 \%$ |  | $22,1 \%$ |
| EAT | $\mathbf{2 . 6 5 9}$ | $-68 \%$ | $\mathbf{8 . 4 2 6}$ |  |
| Net cash/(debt) | $\mathbf{- 9 5 9}$ | $88 \%$ | $\mathbf{- 8 . 2 1 5}$ |  |

- The new agreement with banks includes revenue discounts for the years 2018-2020 and lower prices during 2020-2024
- Decrease in sales (2\%) vs 2018 was due to :
- The reduction of selling of HW
- To POS market penetration reaching a state of maturity and
- Profitability affected by increased opex costs for maintenance and development of new products as well as form one-off costs


## Info/Overview

- €6,6m revenue in 2018
- Quest Energy(QE): Owns \& operates 15 photovoltaic parks of $26,2 \mathrm{MW}$ power (at 31/12/19)
- Quest Holdings(QH): Parent Company, operates as a holding company with a lean as possible corp. structure
- Personnel: 7


## Outlook

- There is no covid19 effect since production, distribution and cash inflow run smoothly.
- 2019's acquisitions will further boost 2020 results


## 12M Financial Results

| Amount in ,000¢ | 12M 2019 | Yoy \% | 12M 2018 |
| :---: | :---: | :---: | :---: |
| Sales | 6.634 | 216\% | 2.101 |
| EBITDA | 5.253 | -14\% | 6.117 |
| \% sales | 79,2\% |  | 291,1\% |
| EBT | 2.454 | $\times 60$ | -42 |
| \% sales | 37,0\% |  | -2,0\% |
| EAT | -10.921 |  | 45 |
| Net cash/(debt) | -27.305 | -323\% | -6.449 |

- Quest Energy: Results more than doubled in 12M 2019 due to the acquisition of :
- 7 solar parks of 7MW in Q4 2018 end
- a 0,5MW solar park in Q1 2019
- the 11,9MW solar park in Q3 2019
- The 1MW solar park in Q4 2019
- Actively pursuing new growth investments in core/other areas (M\&As)


## Segment Contribution in Sales \& Ebitda (12M 2019)



## Segment Analysis 12M 2019

| 12M 2019 ( $¢ \times 1.000$ ) | IT Products | IT Services | Courier \& Postal | Electronic Payments | Renewable Energy | Unallocated | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total gross segment sales | 379.439 | 116.235 | 110.305 | 33.104 | 6.758 | 76 | 645.917 |
| Inter-segment sales | (42.150) | (1.556) | (1.571) | (121) | (182) | (18) | (45.598) |
| Net sales | 337.289 | 114.679 | 108.734 | 32.983 | 6.576 | 59 | 600.319 |
| EBITDA | 13.052 | 5.644 | 15.821 | 13.623 | 4.855 | 398 | 53.393 |
| $\%$ sales | 3,9\% | 4,9\% | 14,6\% | 41,3\% | 73,8\% |  | 8,9\% |
| Profit/ (Loss) before income tax | 8.148 | 2.094 | 13.226 | 4.254 | 2.193 | 261 | 30.176 |
| \% sales | 2,4\% | 1,8\% | 12,2\% | 12,9\% | 33\% |  | 5,0\% |
| Profit/ (Loss) after tax for the year | 6.162 | 665 | 9.728 | 2.659 | 1.652 | (12.573) | 8.294 |
| Profit/ (Loss) after tax \& NCl for the year |  |  |  |  |  |  | 7.892 |
| Capex \& New Investments | 952 | 708 | 3.512 | 1.502 | 27.341 | 17 | 34.033 |
| Cash | 18.600 | 11.745 | 32.242 | 2.322 | 7.462 | 2.823 | 75.195 |
| Borrowings (non current) |  |  |  |  | 8.105 |  | 8.105 |
| Borrowings (current) | 9.554 |  |  | 3.282 | 29.485 |  | 42.320 |
| Net cash/(debt) | 9.046 | 11.745 | 32.242 | (959) | (30.128) | 2.823 | 24.770 |
| 12M 2018 (€ $\times 1.000$ ) | IT Products | IT Services | Courier \& Postal | Electronic Payments | Renewable Energy | Unallocated | Total |
| Total gross segment sales | 302.263 | 90.205 | 102.795 | 33.777 | 2.278 | - | 531.319 |
| Inter-segment sales | (30.479) | (1.525) | (1.436) | (22) | (134) | (43) | (33.639) |
| Net sales | 271.784 | 88.680 | 101.359 | 33.756 | 2.144 | (43) | 497.680 |
| EBITDA | 6.425 | 2.672 | 14.035 | 4.652 | 1.457 | 4.660 | 33.901 |
| \% sales | 2,4\% | 3,0\% | 13,8\% | 13,8\% | 68,0\% | -10875,0\% | 6,8\% |
| Profit/ (Loss) before income tax | 3.838 | 241 | 12.516 | 7.453 | 612 | (654) | 24.006 |
| \% sales | 1,4\% | 0,3\% | 12,3\% | 22,1\% | 29\% |  | 4,8\% |
| Profit/ (Loss) after tax for the year | 2.827 | (311) | 9.001 | 8.426 | 487 | (442) | 19.988 |
| Profit/ (Loss) after tax \& NCl for the year |  |  |  |  |  |  | 18.723 |
| Capex \& New Investments | 1.096 | 317 | 1.005 | 2.074 | 4.322 | 18 | 8.832 |
| Cash | 10.317 | 7.797 | 28.016 | 7.293 | 6.131 | 3.611 | 63.164 |
| Borrowings (non current) |  |  |  | 7.505 | 1.722 |  | 9.227 |
| Borrowings (current) | 5.730 | 12 |  | 8.003 | 14.468 |  | 28.214 |
| Net cash/(debt) | 4.587 | 7.785 | 28.016 | (8.215) | (10.060) | 3.611 | 25.722 |
| Diff 2019/2018 \% | IT Products | IT Services | Courier \& Postal | ectronic Payments | Renewable Energy | Unallocated | Total |
| Total sales | 24,1\% | 29,3\% | 7,3\% | -2,3\% | 206,7\% | 237,2\% | 20,6\% |
| EBITDA | 103,2\% | 111,2\% | 12,7\% | 193\% | 233\% | -91,5\% | 57,5\% |
| Profit/ (Loss) before income tax | 112,3\% | 770,4\% | 5,7\% | -42,9\% | 258,1\% | 139,9\% | 25,7\% |
| Profit/ (Loss) after tax for the year | 118,0\% | 314,1\% | 8,1\% | -68,4\% | 239,4\% | - | -58,5\% |
| Profit/ (Loss) after tax \& NCl for the year |  |  |  |  |  |  | -57,8\% |

## Current Activities Main Growth Focus Areas




## Quest's 2021 Strategy - On good track

## Strategic Orientation

## Strategic Targets



| Reach ~€600m Revenues (+50\% vs 2016) | Digital Economy Mobility \& IoT E-Commerce | Growth Investments 2018-2021 ~ $€ 80 \mathrm{~m}$ |
| :---: | :---: | :---: |
| Organizational <br> Agility <br> Business <br> Development | Quest <br> CROUP | Value Creation |
| $\begin{aligned} & \text { Improve } \\ & \text { \% EBITDA } \rightarrow \sim 9 \% \\ & \text { \& EBT } \quad \rightarrow>5 \% \end{aligned}$ | IT Products \& Services, Courier/Post, Electronic Payments, <br> Renewable Energy +1-2 New Sectors | Achieve Fair Market Cap Valuation |

- CSR and Sustainable Development is a strategic focus for Quest Group
- The Group endorses the 10 Principles of the UN Global Compact, the 17 UN Sustainable Development Goals and complies with the Greek Sustainability Code
- The Group publishes Annual Sustainable Development Report according to the GRI Standards (Global Reporting Initiative), which includes all companies with total turnover of more than 5\% of the consolidated turnover



## Strategic CSR Focus

- Market: Responsible and Ethical Entrepreneurship, Regulatory Compliance, Continuous Growth, Expansion to new Areas, Total Customer Satisfaction
- Human Capital: Training and Development Initiatives, Increase Employee Satisfaction
- Environment: Increase Recycling Activities, Reduce Power Consumption, Reduce emissions from ACS Transportations
- Society: support Entrepreneurship and Innovation through IQbility Incubation Center, Support Digital Transformation in Education by implementing various actions, increase volunteering


## Corporate Governance

- The management and operation of the Quest Group is based on a modern, dynamic and flexible Corporate Governance model.
- Group Corporate Governance:
$\checkmark$ Is in line with Greek law
$\checkmark$ Complies with the Hellenic Code of Corporate Governance (HCGC) with some discrepancies mentioned in the Annual Financial Report
- Corporate Governance aims at the:
$\checkmark$ Responsible operation of the Group
$\checkmark$ The viability of its companies and
$\checkmark$ To safeguard the interests of the Shareholders and Stakeholders
- BoD is the highest governing body of Quest Holdings Group
- BoD consist of 10 members - 4 non executive / independent
- Quest Holdings Board of Directors - 5 Board Committees
- Quest Group Organizational and Operational Manual (based on HCGC)
- 27 Group Policies
- 36 Standard Procedures (valid for all companies)


## Goals

By applying the core principles of Corporate Governance, the company has set the following goals:

- Transparency in management and corporate responsibility
- Disclosure of information to shareholders and their participation in key decision-making
- Speed decision-making and efficient administration
- Identification, recognition and mitigation of risks
- Ensuring a quality work environment
- Independence in the exercise of control and finally
- Awareness of the company and its personnel on issues related to the relationship with the natural and the social environment
- Decision Making Procedure and Tables (approved by the Company BoD)
- Representation Table for every Company (approved by the Company BoD)
- Enterprise Risk Management System


## Shareholders Structure/Share History

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## Total Capital Return to the Shareholders (2009-2019) € 75m**


${ }^{* *}$ Included the amount of $27,4 \mathrm{~m}$ ( $€ 2,3$ per share) regarded to share capital decrease and return to shareholders, shares of BriQ Properties REIC

## Disclaimer

- This document might contain estimations and forward-looking statements relating to the Group's future business, development and economic performance. It also includes statements from sources that have not been independently verified by the Company.
- Such statements may be subject to a number of risks, uncertainties and other important factors, such as but not limited to:
- Competitive pressures
- Legislative and regulatory developments
- Global and local macroeconomic and political trends
- Fluctuations in currency exchange rates and general financial market conditions
- Delay or inability in obtaining approvals from authorities
- Technical development
- Litigation
- Adverse publicity and news coverage, which would cause actual development and results to differ materially from the statements made in this document
- Quest Holdings assumes no obligation to update or alter such statements whether as a result of new information, future events or otherwise.

Thank you


