



# **Corporate IR Presentation** Based on 9M 2021 Financial Results

unisystems iSquare iStorm & yougr cardlink was income candi Info Quest

QUEST GROW













# **01.9M 2021Results**

Overview Financial Performance Outlook







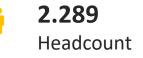
- **₹ €58m** EBITDA
  - **€120m** EBT
  - €242m Equity



Revenues



**40 years** (est. in 1981)



#### Active in :

- Commercial Activities<sup>1</sup> € 419m
- IT Services € 112m
- Courier/Post € 99m
- Ren. Energy / Other € 7m
- Electronic Payments € 32m (discontinued operations)

#### Track Record 2017 - 2021

- Ebitda CAGR 22%
- EBT CAGR 83%
- Capex & New Investments<sup>2</sup> €111m
- Dividends /Cap Returns €68m

Renamed from "IT Products" / Wholesale/Retail
Refers to 2016-2020 / Most regards to growth investments

A leading, fast-growing and financially sound Group of Companies

## Quest Group

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Strong performance with double digit organic growth in all lines:

- Sales +39%, Ebitda +35%, EBT +370% EAT x 14 overall
- Sales +40%, Ebitda +35%, EBT +59% EAT +74% Continuing Operations Adj.

Sales of all sectors (excluding Quest Energy) grew at a **double-digit pace.** All sectors increased profitability margins and contributed significantly to EBT.

Divestment from Cardlink comes at a lucrative cash consideration €93m and 15x upside (€6m initial equity investment). It is realized in an environment of global consolidation and intensified competition in the payment sector. It secures Cardlink's long term leading role in the national market.

(Post Balance Sheet) Investment in Intelli Solution, a specialized digital transformation company (relevant to Unisystems business) with exceptional tech, high skilled team and lucrative margins

BoD decided to distribute  $\sim \notin 45m$  ( $\notin 1,25/$  share) dividend. To be completed by February 2022



#### € Amounts in ,000

#### **Explanations/Clarifications:**

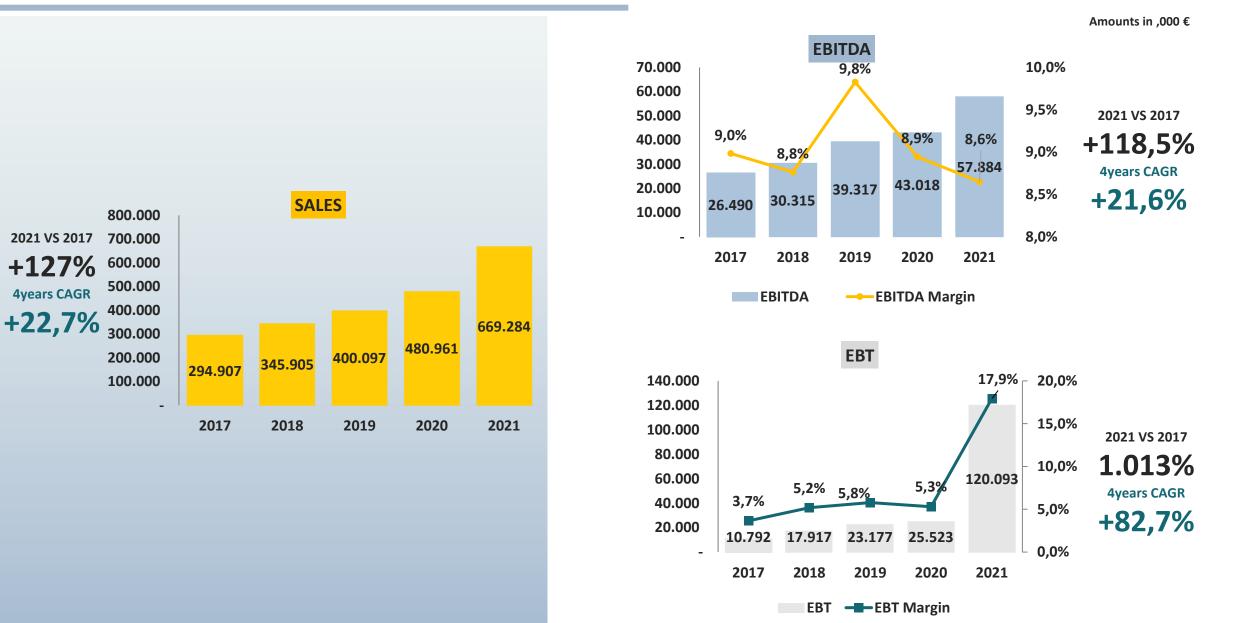
 Sales growth was driven by all sectors. Majority of sales growth came from Commercial Activities division which grew at a ~57% pace.

- On September 30<sup>th</sup> 2021 completed the sale transaction of Cardlink S.A.. EBT includes profit €75,8m from Cardlink's disposal.
- Sale of the participation in TEKA SYSTEMS for ~€5m in cash, created one off profit (capital gain) of ~€1,9m during 9M2021 affecting EBT & EAT.
- Due to an extraordinary positive effects related to a reversal of a past provisions, Postal Sector Ebitda /EBT / EAT were improved by 1,2m /€1,5m / €2m.
- Excluding the above one-off effects EBT & EAT still grew at high double digit
- Capex & new Investments are mainly relevant to infrastructure capacity investment for ACS

		9M 2021		YoY %	YoY %		9M 2020	
	Continued Operations	Discontinued operations	Total	Cont. Operat.	Total	Continued Operations	Discontinued operations	Total
Sales	637.336	31.948	669.284	39,9%	39,2%	455.511	25.450	480.961
EBITDA	46.351	11.533	57.884	35,4%	34,6%	34.232	8.786	43.018
% sales	7,3%	36,1%	8,6%			7,5%	34,5%	8,9%
EBIT	39.276	7.140	46.417	57,5%	55,8%	24.931	4.862	29.793
% sales	6,2%	22,3%	6,9%			5,5%	19,1%	6,2%
EBTD	44.612	86.949	131.561	35,6%	239,5%	32.898	5.851	38.749
% sales	7,0%	272,2%	19,7%			7,2%	23,0%	8,1%
ЕВТ	37.537	82.556	120.093	59,1%	370,5%	23.597	1.926	25.523
% sales	5,9%	258,4%	17,9%			5,2%	7,6%	5,3%
EAT	29.745	80.890	110.635	394,3%	1370,2%	6.017	1.508	7.525
% sales	4,7%	253,2%	16,5%			1,3%	5,9%	1,6%
EAT & NCI	29.745	80.131	109.875	394%	1406%	6.016	1.281	7.297
Depreciation & Amortization	-7.075	-4.394	-11.468	-23,9%	-13,3%	-9.301	-3.924	-13.225
Financial results	-3.840	-333	-4.172	7,1%	2,4%	-3.585	-488	-4.073
CAPEX & New Invesments	13.317	0	13.317	-3,4%	-19,5%	13.790	2.752	16.541

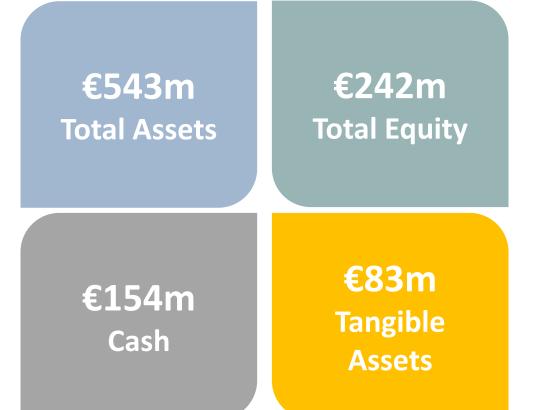
## P&L (9M 2021)





## Balance sheet (9M 2021)

Amounts in ,000 €		
Group Balance Sheet	9M 2021	12M 2020
Tangible & intangible assets	102.530	105.819
Right-of-use assets	17.893	20.257
Goodwill	14.953	31.551
Other	46.617	45.081
Non-current assets	181.993	202.709
Inventories	56.975	43.475
Trade & other receivables	146.073	153.660
Cash and cash equivalents	154.372	96.873
Held for sale financial assets	205	-
Other	3.224	6.994
Current assets	360.849	301.002
Total assets	542.842	503.710
Total equity	242.146	142.648
Borrowings-Long Term	51.163	62.593
Lease liability	17.008	18.509
Other	39.680	36.614
Non-current liabilities	107.851	117.716
Borrowings-Short Term	22.023	24.034
Trade & other payables	158.294	199.970
Lease liability	4.407	5.648
Held for sale financial liabilties	41	0
Other	8.077	13.694
Current liabilities	192.843	243.346
Total Liabilites & equity	542.842	503.710
Net Debt/(cash) continued operations	-81.186	-16.870
Net Debt/(cash) discontinued operations	-199	6.624
Net Debt/(cash) Total	-81.385	-10.246



Quest

## Cash Flow (9M 2021)



Group Cash Flow	9M 2021	9M 2020	
EBT	120.093	25.523	
Depreciation/Amortization	11.466	13.225	
Interests Expense / (income)	4.172	4.073	
WoC (Change in Inventories, Receivables, Payables)	(48.218)	(41.816)	
Tax paid	(12.733)	(5.815)	
Other operating activities	(81.272)	(5.352)	
Cash flows from operating activities	(6.492)	(10.162)	
Сарех	(12.947)	(15.693)	
Other investment activities	95.004	1.733	
Cash flows from investing activities	82.057	(13.960)	
Proceeds from borrowings/Repayments of borrowings	(2.441)	37.730	
Share capital return/dividends	(10.706)	(5.644)	
Others	(358)	(310)	
Repayment of lease liabilities	(4.363)	(6.284)	
Cash flows from financing activities	(17.867)	25.492	
Total Change	57.697	1.370	
Cash & Equivalent at beginning of year	96.873	75.195	
Cash and cash equivalents of discontinued operations	199	-	
Cash & Equivalent at end of the period	154.372	76.564	
Net Debt/(cash) continued operations	-81.186	4.700	
Net Debt/(cash) discontinued operations	-199	6.891	
Net Debt/(cash) Total	-81.385	11.591	

In 9M 2021 Cardlink one is included in consolidation and its total is excluded as cash and cash equivalents.



€ 000, Amounts in

	Q1 2021	YoY %	Q1 2020	Q2 2021	YoY %	Q2 2020	6M 2021	YoY %	6M 2020	Q3 2021	YoY %	Q3 2020	9M 2021	YoY %	9M 2020
Sales	216.018	46,2%	147.748	231.434	48,2%	156.179	447.451	47,2%	303.927	221.833	25,3%	177.034	669.284	39,2%	480.961
EBITDA	18.368	46,3%	12.559	20.882	43,2%	14.588	39.251	44,6%	27.146	18.634	17,4%	15.872	57.884	34,6%	43.018
% sales	8,5%		8,5%	9,0%		9,3%	8,8%		8,9%	8,4%		9,0%	8,6%		8,9%
EBIT	14.446	77,5%	8.137	17.062	67,2%	10.203	31.508	71,8%	18.340	14.909	30,2%	11.453	46.417	55,8%	29.793
% sales	6,7%		5,5%	7,4%		6,5%	7,0%		6,0%	6,7%		6,5%	6,9%		6,2%
EBTD	17.849	59,7%	11.176	20.278	52,6%	13.285	38.127	55,9%	24.461	93.434	554,0%	14.287	131.561	239,5%	38.749
% sales	8,3%		7,6%	8,8%		8,5%	8,5%		8,0%	42,1%		8,1%	19,7%		8,1%
ЕВТ	13.927	106,2%	6.755	16.457	84,9%	8.900	30.384	94,1%	15.655	89.709	809,1%	9.868	120.093	370,5%	25.523
% sales	6,4%		4,6%	7,1%		5,7%	6,8%		5,2%	40,4%		5,6%	17,9%		5,3%
EAT	11.217	152,2%	4.448	13.177	86,5%	7.066	24.394	111,9%	11.514	86.241	-2262,0%	-3.989	110.635	1370,2%	7.525
% sales	5,2%		3,0%	5,7%		4,5%	5,5%		3,8%	38,9%		-2,3%	16,5%		1,6%
EAT & NCI	10.849	149%	4.355	13.047	86%	7.014	23.896	110%	11.369	85.980	-2212%	-4.071	109.875	1406%	7.297
Depreciation & Amortization	-3.922	-11,3%	-4.422	-3.820	-12,9%	-4.385	-7.743	-12,1%	-8.806	-3.725	-15,7%	-4.419	-11.468	-13,3%	-13.225
Financial results	-1.689	11,2%	-1.519	-1.328	-22,9%	-1.722	-3.017	-6,9%	-3.241	-1.156	39,0%	-832	-4.172	2,4%	-4.073
CAPEX & New Invesments	2.920	-1,6%	2.969	5.655	45,6%	3.884	8.576	25,1%	6.853	4.741	-51,1%	9.688	13.317	-19,5%	16.541

## Quarterly results (Continued operations)



€ 000, Amounts in

	Q1 2021	ҮоҮ %	Q1 2020	Q2 2021	YoY %	Q2 2020	6M 2021	YoY %	6M 2020	Q3 2021	YoY %	Q3 2020	9M 2021	YoY %	9M 2020
Sales	205.028	46,9%	139.570	221.522	49,7%	147.981	426.549	48,3%	287.551	210.787	25,5%	167.960	637.336	39,9%	455.511
EBITDA	14.282	52,0%	9.398	17.261	43,8%	12.001	31.542	47,4%	21.399	14.808	15,4%	12.833	46.351	35,4%	34.232
% sales	7,0%		6,7%	7,8%		8,1%	7,4%		7,4%	7,0%		7,6%	7,3%		7,5%
EBIT	11.926	68,5%	7.078	14.922	53,7%	9.708	26.848	59,9%	16.786	12.428	52,6%	8.145	39.276	57,5%	24.931
% sales	5,8%		5,1%	6,7%		6,6%	6,3%		5,8%	5,9%		4,8%	6,2%		5,5%
EBTD	13.888	69,9%	8.172	16.815	53,7%	10.940	30.703	60,6%	19.112	13.909	0,9%	13.786	44.612	35,6%	32.898
% sales	6,8%		5,9%	7,6%		7,4%	7,2%		6,6%	6,6%		8,2%	7,0%		7,2%
EBT	11.532	97,0%	5.853	14.476	67,4%	8.646	26.009	79,4%	14.499	11.529	26,7%	9.098	37.537	59,1%	23.597
% sales	5,6%		4,2%	6,5%		5,8%	6,1%		5,0%	5,5%		5,4%	5,9%		5,2%
EAT	8.768	129,0%	3.829	12.314	83,2%	6.723	21.082	99,8%	10.552	8.663	-291,0%	-4.535	29.745	394,3%	6.017
% sales	4,3%		2,7%	5,6%		4,5%	4,9%		3,7%	4,1%		-2,7%	4,7%		1,3%
EAT & NCI	8.768	129%	3.829	12.314	83%	6.723	21.082	100%	10.552	8.663	-291%	-4.536	29.745	394%	6.016
Depreciation & Amortization	-2.355	1,5%	-2.320	-2.339	2,0%	-2.293	-4.694	1,8%	-4.613	-2.380	-49,2%	-4.687	-7.075	-23,9%	-9.301
Financial results	-1.579	16,4%	-1.357	-1.438	80,8%	-795	-3.017	40,2%	-2.152	-823	-42,6%	-1.434	-3.840	7,1%	-3.585
CAPEX & New Invesments	2.418	-0,7%	2.434	4.360	22,9%	3.549	6.778	13,3%	5.983	6.538	-16,2%	7.807	13.317	-3,4%	13.790

## Commercial Activities Segment\*

## Info/Overview

- Largest distributor of H/W and S/W products in Greece
- €420m revenue in 2020
- 40%+ of ICT distribution Market in Greece
- Certified Greek partner of major international vendors
- Apple's Value-Added Distributor Greece & Cyprus
- Xiaomi's Value-Added Distributor Greece & Cyprus
- Own Brand assembler & distributor
- 10 Apple retail stores, 2 Xiaomi retail Stores
- 120 service centers for Technical Support
- Advanced e-commerce platform
- Distribution of Gree air-co via the company Clima Quest
- Personnel: 515

### Outlook

 We estimate double digit sales growth to persist in 2021, however at a milder pace. Info Quest you.gr Square iStorm

Amount in ,000€	9M 2021	YoY %	9M 2020
Sales	419.291	57%	266.487
EBITDA	15.707	67%	9.416
% sales	3,7%		3,5%
EBT	11.840	108%	5.704
% sales	2,8%		2,1%
EAT	8.819	103%	4.336
Net cash/(debt)	-13.580	5%	-14.275

- +57% sales growth in 9M 2021, driven mainly by market share/e-commerce and retail expansion
- EBT +108% YoY and margin improvement mainly driven by economies of scale



## **IT Services Segment**

#### Info/Overview

- Leading IT integrator in domestic market ~ 20% Market Share
- €132m revenue in 2020
- 30+ countries of operations
- ~40% International revenues
- 600+ customers across industries & geographies
- 80% of revenues from services activities
- 50+ years experience in banking & telecom sectors
- Specialized IT/Tech professionals
- Personnel:1.100

### Outlook

 Double digit sales growth estimated for 2021 driven by accelerated investments on digital transformation by the private and public sector.





Amount in ,000€	9M 2021	YoY %	9M 2020
Sales	111.703	19%	93.477
EBITDA	8.768	65%	5.308
% sales	7,8%		5,7%
EBT	6.988	96%	3.562
% sales	6,3%		3,8%
EAT	4.617	171%	1.705
Net cash/(debt)	11.882	126%	5.249

- Focus on improving project delivery operations and optimize cost structure and margins
- Greece IT Services market is recovering
- >€300m backlog in future projects
- Significant prospects from upcoming RRF IT investments (>€2 bill. In digital transformation)

# **Courier & Postal Segment**

## Info/Overview

- Largest Local Courier in Greece (~ 24% M. Share )
- Leading Operator in SE Europe
- €126m revenue in 2020
- Leading Alternative Postal Operator in Greece (~7% M. Share)
- 60+m shipments/year (33m courier/30m Post)
- 500+ Service Points
- 40 years experience
- 30.000m<sup>2</sup> facilities
- Postal Network with > 300 POS & > 3.000 specialized Personnel
- Personnel: 562

#### Outlook

- e-commerce growth (and relevant demand for courier services) decelerated after the lockdown.
- Overall growth estimated for 2021.
- New automated state of the art sorting hub under ready to initiate operations in Q4 or Q1 2021.



Amount in ,000€	9M 2021	YoY %	9M 2020
Sales	98.593	12%	87.898
EBITDA	15.641	20%	12.994
% sales	15,9%		14,8%
EBT	13.739	29%	10.686
% sales	13,9%		12,2%
EAT	11.872	44%	8.220
Net cash/(debt)	18.740	-37%	29.653

- Revenue growth driven mainly by e-commerce courier shipments. Courier (accounts for 92,1% of sales) grew by 17% while Post (accounts for 6,5% of sales) decreased by -27%.
- 9M 2021 profitability was positively affected mainly by one off reversal of past provisions (EBITDA by +€1,2m, EBT by +€1,5m and EAT by +€2,0m).
- Even without these profitability grew better than sales.
- Ops costs are not yet streamlined in expectance of black Friday and Christmas peaks.

# Renewable Energy Segment & Other

### Info/Overview

- €8,9m revenue in 2020 with 35% growth due to 2019 investments
- Quest Energy owns 16 photovoltaic parks of 28MW power
- Quest Holdings(QH): Parent Company, operates as a holding company with a lean as possible corp. structure
- Personnel: 7

## Outlook

- There is no covid19 effect for QE
- FY2021 results are estimated to be mildly improved compared to FY2020 as a result of 2020 investments in QE.





Amount in ,000€	9M 2021	YoY %	9M 2020
Sales	7.749	1%	7.649
EBITDA	6.235	-4%	6.514
% sales	80,5%		85,2%
EBT	4.971	36%	3.645
% sales	64,1%		47,7%
EAT	4.437	154%	-8.243
Net cash/(debt)	64.144	353%	-25.326

- QE Sales slightly increased (+1,3%) yoy during 9M
- QH results positively affected by TEKA SYSTEM sale capital gains of ~ €2m
- Actively pursuing new growth investments in core/other areas (M&As)

## **Electronic Payments Segment (Discontinued Operations)**



### Info/Overview

- Leading POS network operator in Greece
- €34m revenue in 2020
- ~230K installed POS in merchants
- ~40% Market Share in POS
- >517m transactions/yr
- Serves all major banks
- Significant growth investments ~€40m during 2015-2018
- Personnel: 105

### **Outlook**

 Cardlink sale transaction completed on the 30th of September 2021. Results will seize to be consolidated from Q4 2021 and forward.

### **9M Financial Results**

cardlink

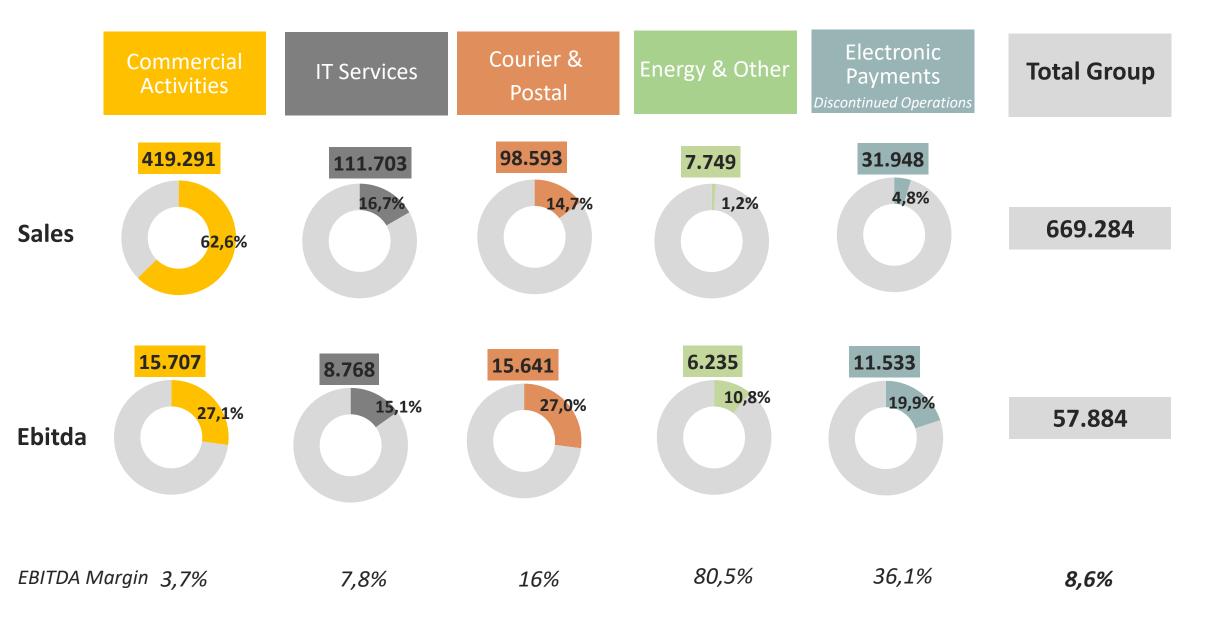
Amount in ,000€	9M 2021	YoY %	9M 2020
Sales	31.948	26%	25.450
EBITDA	11.533	31%	8.786
% sales	36,1%		34,5%
EBT	82.556 <sup>*</sup>	x42	1.926
% sales	258,4%		7,6%
EAT	80.890	<b>k</b> x53	1.508
Net cash/(debt)	199	103%	-6.891

- Revenue growth driven mainly by new projects
- Profits rebound after conclusion of 2020 one off discounts to banks related to earnout agreement.

\*Results includes Discontinued operations & profit of Cardlink disposal.



Amounts in ,000 €





€ 000, Amounts in

<b>9M 2021</b> (€ x 1.000)	Commercial Activities	IT Services	Courier & Postal	Renewable Energy	Unallocated	Continued operations	Discontinued operations	Total
Total gross segment sales	467.911	113.544	99.872	7.719	395	689.441	31.948	721.388
Inter-segment sales	(48.620)	(1.841)	(1.279)	(234)	(131)	(52.104)	-	(52.104)
Net sales	419.291	111.703	98.593	7.485	264	637.336	31.948	669.284
EBITDA	15.707	8.768	15.641	6.237	(2)	46.351	11.533	57.884
% sales	3,7%	7,8%	15,9%	83,3%	-0,9%	7,3%	36,1%	8,6%
Profit/ (Loss) before income tax	11.840	6.988	13.739	3.624	1.345	37.537	82.556	120.093
% sales	2,8%	6,3%	13,9%	48%	-	5,9%	-	17,9%
Profit/ (Loss) after tax	8.819	4.617	11.872	3.082	1.355	29.745	80.890	110.635
Profit/ (Loss) after tax & NCI								109.875
Capex & New Investments	583	565	8.809	10	5	9.972	3.345	13.317
Cash	15.909	11.882	18.740	8.340	99.501	154.372	199	154.572
Net cash/(debt)	(13.580)	11.882	18.740	(23.370)	87.514	81.186	199	81.385
<b>9M 2020</b> (€ × 1.000)	Commercial Activities	IT Services	Courier & Postal	Renewable Energy	Unallocated	Continued operations	Discontinued operations	Total
Total gross segment sales	297.908	94.784	89.111	7.640	377	489.820	25.450	515.270
Inter-segment sales	(31.421)	(1.307)	(1.213)	(249)	(119)	(34.310)	-	(34.310)
Net sales	266.487	93.477	87.898	7.391	258	455.511	25.450	480.961
EBITDA	9.416	5.308	12.994	5.799	715	34.232	8.786	43.018
% sales	3,5%	5,7%	14,8%	78,5%	-	7,5%	34,5%	8,9%
Profit/ (Loss) before income tax	5.704	3.562	10.686	3.097	548	23.597	1.926	25.523
% sales	2,1%	3,8%	12,2%	42%	-	5,2%	7,6%	5,3%
Profit/ (Loss) after tax	4.336	1.705	8.220	2.402	(10.647)	6.017	1.508	7.525
Profit/ (Loss) after tax & NCI								7.297
Capex & New Investments	594	657	11.681	848	9	13.790	2.752	16.541
Net cash/(debt)	(14.275)	5.249	29.653	(26.200)	873	(4.700)	(6.891)	(11.591)
Diff 2021/2020 %	Commercial Activities	IT Services	Courier & Postal	Renewable Energy	Unallocated	Continued operations	Discontinued operations	Total
Total sales	57,3%	19,5%	12,2%	1,3%	2,4%	<i>39,9%</i>	25,5%	39,2%
EBITDA	66,8%	<i>65,2%</i>	20,4%	8%	-100,3%	35%	31%	34,6%
Profit/ (Loss) before income tax	107,6%	96,2%	28,6%	17,0%	145,7%	59,1%	-	370,5%
Profit/ (Loss) after tax	103,4%	170,7%	44,4%	28,3%	112,7%	394,3%	-	-
Profit/ (Loss) after tax & NCI								-

Profit/ (Loss) after tax & NCI

## Group Outlook

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9M 2021 is the best ever for Quest Group in terms of actual numbers and growth on YoY basis

12M 2021 revenues and profitability are estimated to be higher than 12M 2020. Most segments are growing, however at a milder growth pace than 9M results

Group's financial position (~€300m cash and credit lines) is solid enough to endure hardships as well as to support planned further growth investments

The €42m+ infrastructure investment for the new automated sorting hub is for Courier Sector is ready to initiate operations in Q4.

Actively looking new growth investments to further fuel growth (new solar parks, other M&A's), therefore growth capex could overall be significantly higher during 2021 vs 2020





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# 02. Appendix

Other Corporate info More Financial Data

# Quest Group at a Glance (12M 2020)



- **€60m** EBITDA
  - **€35m** EBT
  - €143m Equity



Revenues

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**40 years** (est. in 1981)



#### Active in :

- Commercial Activity\* € 420m
  - IT Services € 132m
- Courier/Post € 126m
- Electronic Payments € 34m
- Ren. Energy / Other € 9m

\*Wholesale/Retail

#### Track Record 2015 - 2020

- Revenue CAGR 17%
- Ebitda CAGR 17%
- EBT CAGR 20%
- Growth Investments €137m
- Dividends /Cap Returns €64m

A leading, fast-growing and financially sound Group of Companies

# Segment Analysis 12M 2020



€ 000, Amounts in

1 <b>2M 2020</b> (€ × 1.000)	Commercial Activities	IT Services	Courier & Postal	Electronic Payments	Renewable Energy	Unallocated	Total	
Total gross segment sales	473.190	134.150	127.608	34.352	9.438	492	779.231	
Inter-segment sales	(53.236)	(1.781)	(1.682)	(178)	(472)	(524)	(57.872)	
Net sales	419.955	132.370	125.927	34.174	8.965	(32)	721.359	
EBITDA	15.537	8.122	16.959	11.946	6.722	610	59.896	
% sales	3,7%	6,1%	13,5%	35,0%	75,0%	-	8,3%	
Profit/ (Loss) before income tax	10.399	4.473	13.852	3.056	3.158	322	35.261	
% sales	2,5%	3,4%	11,0%	8,9%	35%	<u> </u>	4,9%	
Profit/ (Loss) after tax	8.033	2.844	11.810	2.553	1.982	(10.883)	16.338	
Profit/ (Loss) after tax & NCI							15.955	
Capex & New Investments	730	1.004	16.363	3.619	4.222	15	25.954	
Net cash/(debt)	9.663	14.448	24.613	(6.624)	(28.282)	(3.572)	10.246	
<b>12M 2019</b> (€ x 1.000)	Commercial Activities	IT Services	Courier & Postal	Electronic Payments	Renewable Energy	Unallocated	Total	
Total gross segment sales	379.439	116.235	110.305	33.104	6.758	76	645.917	
Inter-segment sales	(42.150)	(1.556)	(1.571)	(121)	(182)	(18)	(45.598)	
Net sales	337.289	114.679	108.734	32.983	6.576	59	600.319	
EBITDA	13.052	5.644	15.821	13.623	4.855	398	53.393	
% sales	3,9%	4,9%	14,6%	41,3%	73,8%		8,9%	
Profit/ (Loss) before income tax	8.148	2.094	13.226	4.254	2.193	261	30.177	
% sales	2,4%	1,8%	12,2%	12,9%	33%	-	5,0%	
Profit/ (Loss) after tax	6.162	665	9.728	2.659	1.652	(12.573)	8.294	
Profit/ (Loss) after tax & NCI	· ·						7.892	
Capex & New Investments	952	708	3.512	1.502	27.341	17	34.033	
Net cash/(debt)	9.046	11.745	32.242	(959)	(30.129)	2.823	24.770	
Diff 2021/2020 %	Commercial Activities	IT Services	Courier & Postal	Electronic Payments	Renewable Energy	Unallocated	Total	
Total sales	24,5%	15,4%	15,8%	3,6%	36,3%	-154,8%	20,2%	
EBITDA	19,0%	43,9%	7,2%	-12%	38%	5 <i>3,2%</i>	12,2%	
Profit/ (Loss) before income tax	27,6%	113,6%	4,7%	-28,2%	44,0%	23,1%	16,8%	
Profit/ (Loss) after tax	30,4%	327,7%	21,4%	-4,0%	20,0%	13,4%	97,0%	

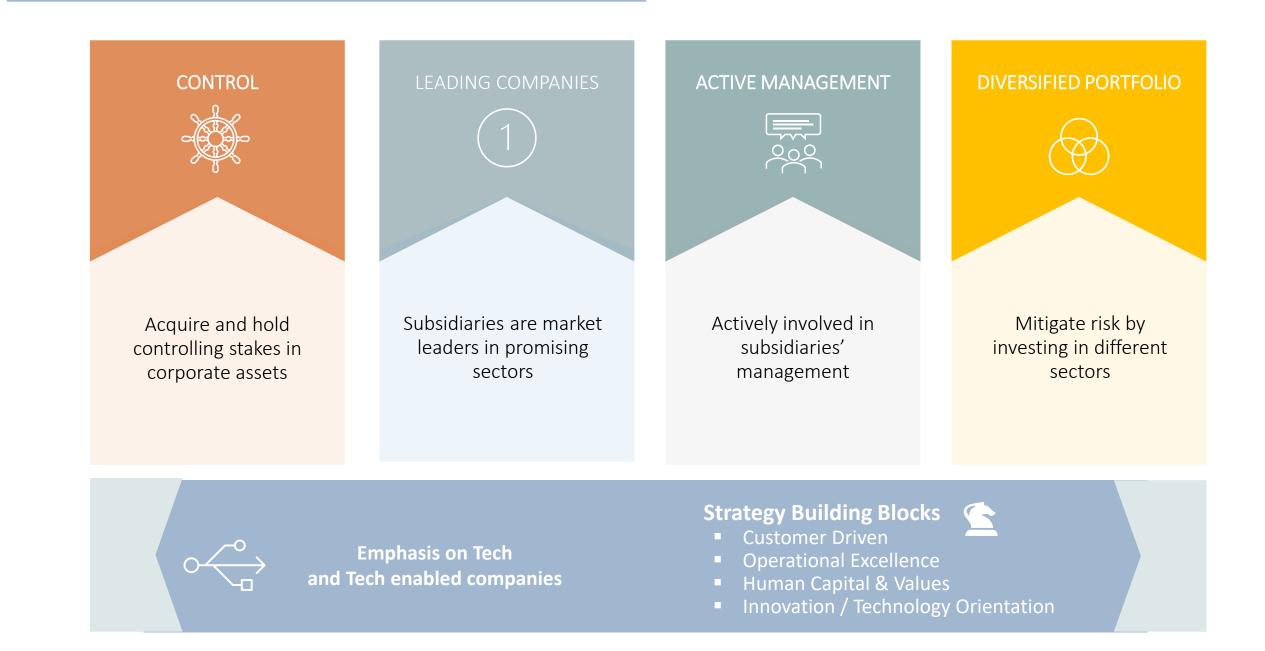
Profit/ (Loss) after tax & NCI

21

102,2%

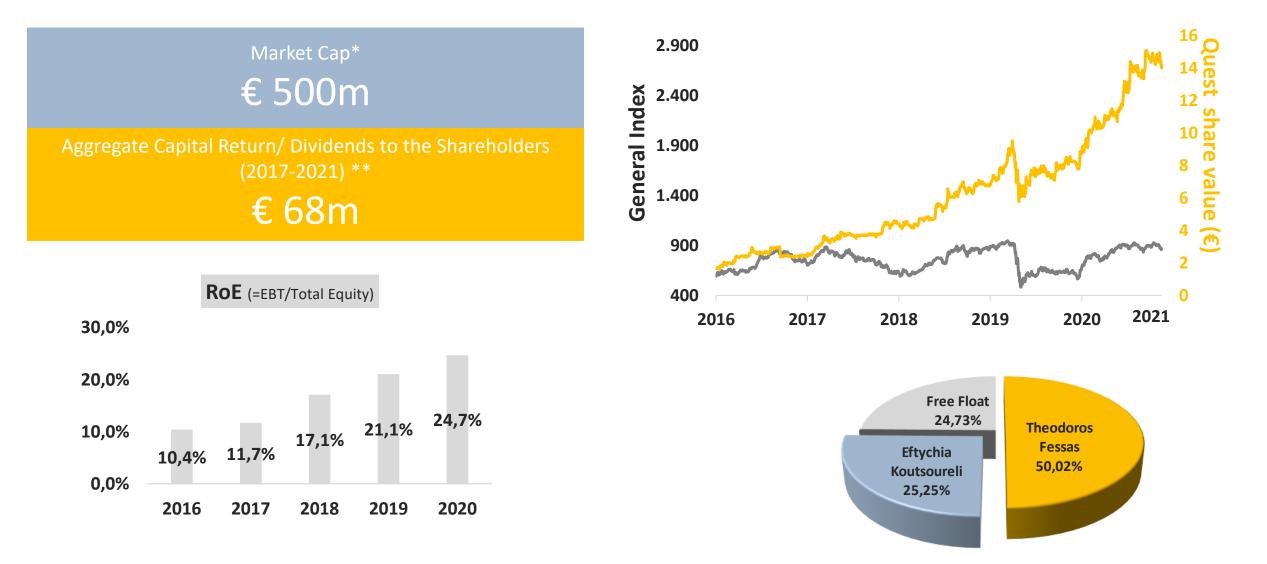
## **Operating Model**





## Value Created to Investors



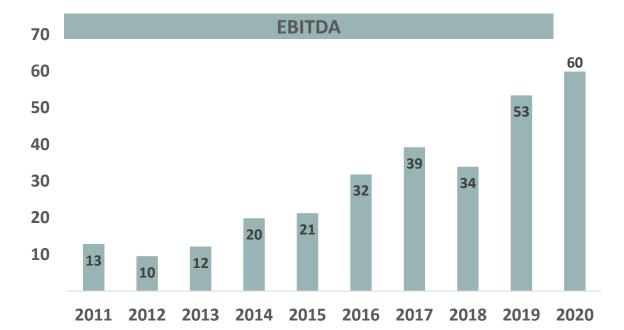


#### \*On 30/9/2021

\*\*Included the amount of 27,4m (€2,3 per share) regarding to the share capital decrease and return to shareholders, shares of BriQ Properties REIC

## Resilience in challenging times

#### Sales









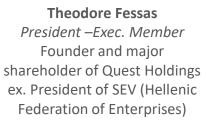


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Mobility & IoT	Q	Q	Q	Q		Q		
E-Commerce		Q			Q			
International Markets			Q	Q		Q		
Commercial Networks	Q		Q	Q	Q			
M&A Inorganic Growth	Q				Q	Q	Q	Q

## Quest Holdings BoD









Eftichia Koutsoureli Non-Exec. Member Shareholder and Vice Chairwoman of Quest Holdings



Apostolos Georgantzis Exec. Member CEO of Quest Holdings President and Managing Director of ACS



Markos Bitsakos Exec. Member Deputy CEO of Quest Holdings Managing Director of QE



Nikolaos Labroukos Exec. Member ex. CEO Intracom IT



Pantelis Tzortzakis Independent Non-Exec. Member ex. Deputy Minister of e-Government ex. CEO Forthnet



Maria Damanaki Independent Non -Exec. Member ex. EU Commissioner for Maritime Affairs



Apostolos Tamvakakis Independent Non-Exec. Member ex. CEO of National Bank of Greece



Nikolaos Karamouzis Independent Non-Exec. Member Chairman Grant Thornton Greece ex. Deputy CEO Eurobank



**Philippa Michali** Independent Non-Exec. Member CEO Allianz Hellas

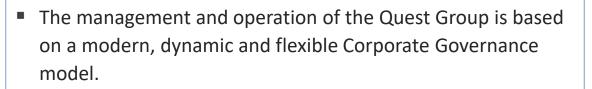


**Emil Yiannopoulos** Independent Non-Exec. Member ex. Partner PWC



Panos Kyriakopoulos Independent Non-Exec. Member CEO Start Investments

## **Corporate Governance**



- Group Corporate Governance:
  - $\checkmark$  Is in line with Greek law
  - Complies with the Hellenic Code of Corporate Governance (HCGC) with some discrepancies mentioned in the Annual Financial Report
- Corporate Governance aims at the:
  - ✓ Responsible operation of the Group
  - ✓ The viability of its companies and
  - To safeguard the interests of the Shareholders and Stakeholders
- BoD is the highest governing body of Quest Holdings Group

#### Goals

By applying the core principles of Corporate Governance, the company has set the following goals:

- Transparency in management and corporate responsibility
- Disclosure of information to shareholders and their participation in key decision-making
- Speed decision-making and efficient administration
- Identification, recognition and mitigation of risks
- Ensuring a quality work environment
- Independence in the exercise of control and finally
- Awareness of the company and its personnel on issues related to the relationship with the natural and the social environment
- BoD consist of 12 members 7 being non executive / independent
- Quest Holdings Board of Directors 5 Board Committees
- Quest Group Organizational and Operational Manual (based on HCGC)
- 32 Group Policies
- 42 Standard Procedures (valid for all companies)

- Decision Making Procedure and Tables (approved by the Company BoD)
- Representation Table for every Company (approved by the Company BoD)
- Enterprise Risk Management System, IT Security & data protection structures



# Sustainability & ESG Strategy



#### Strategic ESG Focus

- Sustainable Development is a strategic focus for Quest Group committed to supporting the 17 UN Sustainable Development Goals
- The Group publishes an Annual Sustainable Development Report since 2014 which complies with the GRI Standards (Global Reporting Initiative), the Greek Sustainability Code and the ESG Guide of the ATHEX since 2019
- Quest Holdings is among the 35 Greek listed Companies that currently form the newly launched ESG Index of the ATHEX
- The Group has set out its ESG Goals for the period 2021-2022 and is currently formulating its long term ESG Strategy



- Governance: Responsible and Ethical Entrepreneurship, Full Compliance with Group Policies and Regulations
- Environment: Reduce Energy Consumption, Reduce emissions from ACS Transportations, Integrate Circular Economy practices
- Social | Human Capital: Build an inclusive and diverse workplace, ensure high health and safety standards, focus on Training, Development and Wellness, create high potential positions of employment
- Social | Community: Support new Entrepreneurship and Innovation through IQbility Incubation Center, Facilitate Digital Transformation in Education, Support NGOs and Organizations responding to crisis situations, increase volunteering
- Social | Market: Continuous Growth based on Innovation, Build a Sustainable Partner Ecosystem, Focus on Total Customer Satisfaction





- This document might contain estimations and forward-looking statements relating to the Group's future business, development and economic performance. It also includes statements from sources that have not been independently verified by the Company.
- Such statements may be subject to a number of risks, uncertainties and other important factors, such as but not limited to:
  - Competitive pressures
  - Legislative and regulatory developments
  - Global and local macroeconomic and political trends
  - Fluctuations in currency exchange rates and general financial market conditions
  - Delay or inability in obtaining approvals from authorities
  - Technical development
  - Litigation
  - Adverse publicity and news coverage, which would cause actual development and results to differ materially from the statements made in this document
- Quest Holdings assumes no obligation to update or alter such statements whether as a result of new information, future events or otherwise.





# Thank you

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